

# Southwestern University

November 1, 2011

To Whom It May Concern:

Re: Southwestern's business relationship with Skyline Commercial Construction Company

As Chief Financial Officer, I and my staff have had a very good working and business relationship with Steve Haug and the Skyline Commercial Construction Company team. Over more than 10 years, we have contracted with Steve and his team to build a mixture of campus projects including student residential housing, academic buildings, and infrastructure facilities. Being the oldest private college in Texas, the ability to work with City and State historic commissions has been important. We also have aggressive LEED certification aspirations and critical functional needs to keep the campus operational almost year-round. Our campus has a significant need for technology connectivity. All of these issues have been addressed as best as possible.

All of the work with the Skyline organization has been professional and has met and exceeded our expectations. From an owner's perspective, the relationship with the Skyline organization has been superb. Our projects have started and finished on time and on budget, and only the best people have been assigned as our campus supervisors and contacts.

I have found Steve Haug to be an honest gentleman and I have been able to count on him. We gladly offer this letter of recommendation and hope we will be able to work with him in the future.

Please contact me if you have any questions.

Regards,



Richard L. Anderson, CPA  
Chief Financial Officer